TRAKCJA

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Ladies and Gentlemen,

I hereby draw your attention to the Trakcja S.A. Annual Report for 2021. The past year was a great challenge for our Company, full of uncertainty as regards health and worsening macroeconomic indices. These circumstances have driven the prices of construction materials sky-high, and contracting entities have restricted the number of announced tender procedures. Despite such challenges, Trakcja has improved its financial performance.

The improvement of the Company's performance is the result of the further implementation of the broad recovery plan, within the framework of which we have completed a number of repair initiatives that have contributed to further IT development, cost and operational optimization of key processes within our Company, accompanied by the simultaneous increase of the quality of services offered by Trakcja.

The complicated pandemic situation in Poland necessitated the adjustment of the business community to the arising conditions. Owing to good organization of work, extraordinary commitment of the Trakcja team, and assurance of the availability of protective means and tests- we have not only maintained an appropriate work pace, but we have also found that remote hybrid work may be just as efficient as stationary work.

In 2021, during the "Diamonds of Infrastructure and Construction" Gala, Trakcja received the award for: "Performance of the Year: Railroad Infrastructure" for the completion and commissioning of the Warszawa Główna railroad station and for the completion of the tram route in Kraków along Krakowska Street, accompanied by the revitalization and modernization of the Józef Piłsudski bridge. This double award is very important to us, as the completion of awarded projects occurred during the intense and deep restructuring of the enterprise.

One of last year's successfully achieved targets was the assurance of maintaining a satisfactory solicitation level of new contracts, despite the limited capital expenditures on part of local governments and administrators of state infrastructure. This target must be recognized as having been met. The financial result is still burdened by difficult contracts; however their share in the contract portfolio is dwindling.

The effective performance of recovery initiatives would not have been possible without the professional team and management staff. The Company's employees have contributed with their intensive work to the improvement of the financial performance. I wish to sincerely thank all employees for their extraordinary commitment, harmonious cooperation and ability to face difficult situations head-on. A powerful and professional team, good solicitation of high-margin contracts and further sustainable development of the enterprise, which also takes account of "green" directions, provide the basis for the further building of Trakcja's value.

On behalf of the Company

Jakub Lechowicz
President of the Management Board